

Week Ending March 19th, 2022

Inflation Getting Worse Before it Gets Better; Interest Rate Hikes Could Be in Play by End of the Week.

Amid soaring interest rates and a booming job market, the Federal Reserve raised interest rates this past week for the first time in four years. While the Fed's stated long-term goal is to balance maximum employment with keeping long-term inflation rates in the 2% range, it's clear they likely waited too long to make this move. Inflation had been ramping up long before the Ukraine crisis and its impact on energy prices, which is already driving even greater pressure on prices. The increase (from 0.25% to 0.50%) will likely be the first of seven incremental hikes this year (according to Fed Chairman Jerome Powell) that will likely see a 2.00% federal funds rate by the end of the year (assuming conditions don't force a change in their stated policy).

There is a reason why economics is called "the dismal science," and that is because the job of the economist is to evaluate risk. That said, the interpretation of this news ranges from the bleak (Rate Hike Starts Countdown to Next Recession), to skeptical (The Fed Expects a Soft Landing. Don't Count On It). I completely understand the dilemma that economists face in an environment where risk has increased substantially. It is far easier to see the risks ahead than the countermeasures or the response to those risks that could potentially alleviate (or worsen) those trends. For example, most of us on the analysis side anticipated at the beginning of the pandemic that if it were an ordeal of at least 18 months, that one-third of all restaurants would fail. But while the sector was a focal point of damage, the data suggests that just under 20% of all restaurants closed during the pandemic. This wasn't because economists were wrong on the risks that were apparent early in the crisis, it's that PPP loans (though ham-handed, especially earlier in the pandemic), operator grit (concepts pivoting and adapting at lightning speed), and, most of all, landlord largesse prevented the damage from being far worse.

That said, we have been in a prolonged period of historically low-interest rates. Since 1955, the average Fed funds rate has been 4.63%. In fact, from 1955 through 2000, the average was 6.09%. If you just look at 2000 onward, that number falls to 1.63%. Since 2010 it's averaged just 0.54%. The last ten years have been a historic anomaly, not the norm.

But this doesn't mean a shift towards a higher interest rate environment, though a move towards more normal (historically) interest rates won't be without a disruptive impact.

The metric that is creating the most gloom for economists currently is the yield curve. This is the relationship between the short- and long-term interest rates of fixed-income securities issued by the U.S. Treasury. An inverted yield curve occurs when short-term rates exceed long-term rates. Under normal circumstances, the yield curve is not inverted since debt with longer maturities typically carries higher interest rates than nearer-term ones. The challenge is that when the yield curve becomes inverted, it means that the near-term has become riskier to investors than the long-term. Thus, an inverted Treasury yield is one of the most reliable indicators of an impending recession.

Right now, the Fed is trying to thread a needle between taming inflation but not crashing the economy to do so. But, as David Barbuscia of Reuters points out in his article, <u>U.S. Yield Curve Points to Recession Risk as Market Challenges Fed's 'Soft Landing,'</u> the yield gap between 10-year and two-year Treasuries has already narrowed by 60 basis points since the beginning of the year, with the longer-term notes now yielding just 21 basis points more than the two-year debt. An inversion of the two is generally seen as predating a recession by anywhere from seven to 24 months. This has been the case in all but one recession since 1955. Recent stock market volatility (major indices are down anywhere between 8% and 15% so far this year) as well as a market overreaction to interest rate hikes could easily result in an inverted yield curve in the next few months.

That isn't necessarily how things will play out. When the Fed raised interest rates on March 16th; the Nasdaq initially fell to 13,049.29. By the end of the day, it rallied and as of the morning of March 21st stood at 13,893.84. The Dow Jones followed a similar pattern. The NYSE Composite Index didn't even dip—it just climbed on the news as investors viewed it as a positive movement to head off inflation.

The risk of recession ahead has clearly increased with the impact of Russia's invasion of Ukraine, though it's far from a done deal. For one thing, uncertainty is likely to drive far greater foreign investment to safer harbors given current circumstances. Russia aside (which I would argue is already in the early stages of a deep recession), there is a very strong likelihood of a European recession. Meanwhile, investors are likely to also view China with far more caution. This means that the Americas are likely to be the beneficiary of investors seeking relative stability. A high level of foreign demand in U.S. securities could stem this tide. As could a significant ramp-up of oil production in the US and abroad. The increase in interest rates is also likely to start to cool the labor market in the months ahead, which will eventually slow wage inflation. The point is that the risk of recession has increased substantially, but it is not a given depending on a myriad of factors, not least among them the countermeasures we take.

That said, watch the yield curve closely in the weeks ahead. In 11 of the past 12 recessions, an inverted yield curve preceded a recession (both major and minor ones) by seven to 24 months.

See you next week,

Garrick





Declining Birth Rates Will Drive Inflation in Perpetuity

Robin Report 3/18

How Sales, Sentiment, Supply Chain and Interest Rates Will Play Out in 2022

ICSC 3/18

Amazon Closes \$8.5B Deal to Acquire MGM Studios

Miami Herald 3/18

From Luxury to High Street All Eyes on the USA; Geopolitics Driving Renewed Interest in US Growth

Business of Fashion 3/18

A Minnesota Mall Sold and it Wasn't Value Add

ICSC 3/17

Higher Energy Costs are on Hospitality's Radar

Real Economy Blog 3/16

Fed Raises Rates and Projects Six More Hikes Thru End of Year

New York Times 3/16

Grocers are Still Growing but Search for Space to become More Nuanced

ICSC 3/16

Shenzhen Lockdowns to Further Disrupt Supply Chain

Supply Chain Dive 3/14

Expect More Retail Portfolio Deals as Investors Seek Opportunities of Scale

ICSC 3/12

Economic Headlines

Stories of the Week

Rate Hike Starts Countdown to Next Recession

The Real Investment Report 3/19

Home Sales Dip in February Thanks to Inflation and Rising Interest Rates

The Real Economy Blog 3/18

US Retail Spending Slows as Inflation Starts to Bite

Arkansas Business 3/17

Initial Jobless Claims Fall Below Pre-Pandemic Levels

The Real Economy Blog 3/17

Industrial Production Advanced, and Oil and Coal Outputs Ramped Up Amid Rising Prices

The Real Economy Blog 3/17

What the Fed's First Interest Rate Hike in Four Years Means for the Market—and a Potential Recession

Fortune 3/16

Consumers Shift Spending as Prices Continue to Rise

Costar 3/16

Trucking Industry Feels Pain of Rising Diesel Prices

CBS 3/15

US Retail Sales Slow, Huge Savings Likely to Provide a Cushion Against Inflation

Reuters 3/15

National Retail Federation Forecasts Sales to Slow in Uncertain Year

Property TrendsStories of the Week

The Changing Face of Indy's Malls

Indianapolis Business Journal 3/19

\$564.6M Housing and Retail Complex to Replace Vacant Herberger's Department Store at Fargo's West Acres Mall

Inforum 3/19

The Future of Airport Retail

Business of Fashion 3/18

Breakfast Above Tiffany's; Unique Retail Rehab with Luxury Penthouse Makes it Possible

Costar 3/17

Westgate Mall (Bethlehem, PA) Redevelopment Continues

Morning Call 3/17

Retail Reawakens: Lunch Lines Are Back in Downtown Chicago

The Real Deal 3/17

Cayuga Health Acquires Space at New York Mall That Once Housed Sears, Bon Ton Stores

Chain Store Age 3/16

How Malls Are Evolving Across Las Vegas

8 News Now 3/16

Retail Tenants Seek Smaller Spaces for Consumer Convenience

Costar 3/15

The State of Twin Cities Retail

MSP Mag 3/15

WRS Gears Up for Redevelopment After Closing on Last Pieces of Lakeforest Mall (Gaithersburg, MD)

Costar 3/15

Outdoor Activations Will Outlive the Pandemic

ICSC 3/14



Retail HeadlinesStories of the Week

Expansion of Target Store Near Disney World Will Double its Size

Minneapolis/St. Paul Business Journal 3/19

Ryan Cohen Brings Activist Approach to Bed Bath and Beyond

CNBC 3/19

Costco Heading to Buckeye AZ

ABC15.com 3/18

Hobby Lobby Coming to Rocklin's (CA) Blue Oaks Town Center

Sacramento Business Journal 3/18

Burlington Opening in Santa Rosa CA This Fall

North Bay Business Journal 3/18

What New Ownership Could Mean for Kohl's

Retail Dive 3/18

Madewell Closing Downtown Detroit Store

Detroit Free Press 3/18

PopShelf Coming to Fort Worth

Community Impact 3/18

GameStop's Loss Widens in First Year of Transformation Under Ryan Cohen

Retail Dive 3/18

Pink Noire Opens Physical Store in Memphis

Memphis Business Journal 3/18

LL Bean Sets Records in 2021: Opening Four Canadian and Three US Stores

Chain Store Age 3/18

After Nearly Two Decades in Decline, What's Next for Office Supplies

Retail Dive 3/17

Burlington Opening in Granada Hills CA

Daily News 3/17

First Look: Bucherer's Time Machine Concept in NYC

Chain Store Age 3/17



Blu Dot: Were Not a Unicorn, Were a Mule—Furniture Store Ramping Up Growth Nationally

Minneapolis/St. Paul Business Journal 3/17

Bob's Discount Furniture Opening Third Minnesota Store

Minneapolis/St. Paul Business Journal 3/17

Nike Swooshes into Houston With Technologically Enhanced Store

Houston Culture Map 3/17

Warby Parker's Net Loss for Q4 Widens; Still Planning 40 New Stores This Year

Retail Dive 3/17

Von Maur Opening in Detroit: First Department Store to Open in Years

Michigan Business 3/17

<u>Unfazed by Comp Declines, Dollar General Eyes Deeper Expansion (1,110 New Stores)</u>

Retail Dive 3/17

Hudson's Bay is Prepping a Bid for Kohl's

Retail Dive 3/16

Gold's Gym Signs 40K SF Lease in Cerritos Plaza (CA)

Costar 3/16

Macy's and Kohl's: A Replay of Target's Growth Strategy

The Robin Report 3/15

<u>Dicks to Open Experiential House of Sport in former Sears Space Near Minneapolis</u>

Costar 3/15

ThirdLove's Founders on its Re-Entrance to Physical Retail

Retail Dive 3/15

Bass Pro Secures Approval for Second St. Louis Store

SGB Media 3/15

Breitling Signs Major NYC Meatpacking District Deal

Chain Store Age 3/15

Sur La Table Reopens Alexandria VA Store

Washington Business Journal 3/15

Travel Gear Brand Peak Design to Open First East Coast Store in NYC

Costar 3/14

Furniture Store Blu Dot to Open Second NYC Store with Major Lease



<u>Luxury Brands Intimissimi and Calzedonia Open Joint Flagship in Manhattan</u> WWD 3/14

Kering Buys High End Eyewear Brand Maui Jim Reuters 3/14

LA Virtual Gaming Café Two Bit Circus Comes to Dallas

Dallas Culture Map 3/14

Sephora Opens in Elk Grove CA

Sacramento Business Journal 3/14

Wayfair is Getting Physical... Finally

The Robin Report 3/14

<u>Uplift Desk Opens Office Furniture Showroom in Fulton Market</u>

Chicago Business Journal 3/14



Grocery Headlines

Stories of the Week

<u>Dollar General Stocks up on Perishables as Overall Comps Wilt</u>

Grocery Dive 3/18

Save Mart Opening Small Format Banner Lucky in San Francisco Food Desert

Progressive Grocer 3/18

New Seasons Market Plans Milwaukee OR Store

Oregon Live 3/18

Whole Foods with Just Walk Out Technology Opens in Sherman Oaks CA

KTLA 3/18

Aldi Relocating to Former Barnes & Noble Store Near Dayton Mall (OH)

WHIO 3/17

US Rapid Delivery Space Consolidates Further

Grocery Dive 3/17

HEB is Planning a Store in Melissa TX

Dallas Morning News 3/17

Amazon Makes Sustainability History with New Fresh Store in Seattle

Chain Store Age 3/17

Pickup Only Grocer Fresh Street Opens First Click and Collect Location in Chicago

Grocery Dive 3/17

HEB Starts Construction on New West Austin TX Store

Virtual Builders Exchange 3/17

Forney TX Approves Site for New HEB Store

Spectrum Local News 3/17

Super Metro Supermarket Signs 15-Year 20K SF Deal in Rancho Cucamonga CA





14 Franchise Restaurants in Growth Mode

QSR Magazine 3/19

NRN Editors Discuss all the CEO Exits and Famous Dave's Parent's Latest Acquisition

Nation's Restaurant News 3/19

Uncle Julio's to Open in Frisco TX

Community Impact 3/19

From Firehouse to Food Hall: Rolling Meadows IL Developer Offers Redevelopment Plan

Daily Herald 3/18

Oath Pizza Opening in LA

Pizza Marketplace 3/18

Shake Shack Opening First Orlando Location with Drive thru

Click Orlando 3/18

El Pollo Loco Alters Franchise Plan (Open 140 Units in the West Over Next Five Years) After

Disappointing 2021

QSR Magazine 3/17

Shaquille O'Neal's Big Chicken to Expand in OK and TX

QSR Magazine 3/17

Plant Power Food Opens New LA Location

QSR Magazine 3/17

Ike's Love & Sandwiches Opens in Sherman Oaks, CA

QSR Magazine 3/17

US Restaurant Chains Curb European Growth Plans in Wake of Ukraine Invasion

Costar 3/16

Slim Chickens to Open Third Store in Utah

QSR Magazine 3/16

Shuttered Denver Food Hall, Broadway Market, Goes Up For Lease

Business Denver 3/16

Marco's Pizza Signs 46 Store Development Agreement for Phoenix Market

QSR Magazine 3/16



Rita's Italian Ice Opening First Casino Location

QSR Web 3/16

I Heart Mac and Cheese to Debut in Virginia

QSR Magazine 3/16

PF Chang's To Go Opens in Oviedo FL

Orlando Business Journal 3/16

Sweetgreen Revamps Outposts After Adding 200 Sites in Less Than 6 Months

Nation's Restaurant News 3/16

Blaze Pizza Signs Development Deal for Chattanooga TN

QSR Magazine 3/16

Wayback Burgers Opening in Durham NC

QSR Magazine 3/16

Old Spaghetti Factory Heading to Colorado Springs

What Now Denver 3/16

MUTT's Canine Cantina Finalizes Lease for Gilbert AZ Store

QSR Magazine 3/16

PF Chang's: We're Taking Takeout to the Suburbs

Chain Store Age 3/16

Fatburger and Buffalo's Express Growing in Alaska

QSR Magazine 3/16

Randy's Donuts Opens First Santa Ana, CA Store

QSR Magazine 3/15

Mutt's Canine Cantina Expanding in AZ

Fast Casual 3/15

Vitality Bowls Inks Deal to Open in Charlotte NC

QSR Magazine 3/15

BBQ Holdings Snaps Up AZ Restaurant Chain Barrio Queen for \$28M

Costar 3/15

Piada Opening in Houston Medical Center

Fast Casual 3/14

Frank Pepe Pizzeria Napoletana Opening in Maryland Mall

Pizza Marketplace 3/14



Pie Five Opens in Skokie IL

Pizza Marketplace 3/14

Meet the Franchisee Bringing Tim Hortons to Texas

Houston Chronicle 3/14

Moe's Latest Location Tapped for Gaithersburg, MD

QSR Magazine 3/14

Guy Fieri Opens First Eatertainment Location (Downtown Flavortown) in Dollywood

Costar 3/14

Slim Chickens Announces First NC Store in Charlotte

QSR Magazine 3/14

Jet's Pizza Landing in Las Vegas

Pizza Marketplace 3/14

Starbucks to Expand Community Store Footprint to 1,000 Units by 2030

Chain Store Age 3/14

Guthrie's Opens in Dothan AL

QSR Magazine 3/14

Cici's Gets Behind Growth of Dillas Quesadillas

QSR Magazine 3/12

Savannah Seafood Shack Begins Franchise Program

QSR Magazine 3/12

Jet's Pizza Planning to Open 30 Stores This Year

Pizza Marketplace 3/12

Chicken and Whiskey Headed to Northern Virginia

QSR Magazine 3/12



REITs, Landlord & Development Stories of the Week

Related's 9.2MSF (1MSF of Retail) Santa Clara Mixed-Use Project Underway

Construction Review Online 3/19

Cary's (VA) Fenton 345K SF Shopping Center Opening Pushed Back to April

News & Observer 3/19

New Retail Plaza Takes Shape Near Radio City in Manhattan

Chain Store Age 3/18

Inland Empire Center in Fontana (CA) Sells for \$71M

LA Business First 3/18

Los Angeles Retail Site Sells for Almost \$2,500 PSF

Commercial Observer 3/18

Coro Realty Sells Cross Country Plaza (Columbus, GA) for \$42.6M

Shopping Center News 3/18

PREIT Unloads Troubled Exton Square Mall in PA; New Owner Likely to Redevelop

Costar 3/16

Big CA Lifestyle Owner DJM Acquires Four Grocery-Anchored Centers

Chain Store Age 3/16

From Malls to Moguls: Sneaker Empire Founders (Shoe Palace) Step Up Real Estate Investments Across

USA

Costar 3/16

Bakersfield's (CA) Ming Plaza Sells for \$26.5M

Shopping Center News 3/15

Owner Sells Westfield Promenade (Woodland Hills, CA) Mall Eyed by Los Angeles Rams Owner Kroenke

as Training Site for \$150M

Costar 3/15

Hines Sells Galleria in Edina, One of Minnesota's Most Opulent Malls for \$150M

Costar 3/15

Billionaire Owner of LA Rams Kroenke Adds to Expanding Colorado Retail Property Portfolio



eCommerce / Omnichannel / Retail Tech

Stories of the Week

The Six Biggest Retail Technology Stories of the Week

Retail Innovation Hub 3/19

Fast Grocery Delivery Firm Buyk, Hurt by Russian Sanctions, Files for BK

Costar 3/18

Amazon is Slowing its Fulfillment Center Spend: What's Next

Retail Dive 3/18

Three Reasons Physical Retail Will Survive the Metaverse

Motley Fool 3/18

Adobe: 21 Consecutive Months of Inflation Driving eCommerce Growth

Retail Dive 3/16

US Consumers Spend \$6.7B Per Month on Online Groceries

Grocery Dive 3/16

Target Expanding Logistics Footprint

Retail Customer Experience 3/15

Skechers Invests in the Metaverse

Retail Innovation Hub 3/14





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- **O** Development Services